

MEMORANDUM OF UNDERSTANDING

SISTER-PORTS: PORT OF ENSENADA & PORT OF SAN DIEGO

CONSIDERING that the relationship established between the Ports of San Diego and Ensenada has increased the desire to develop mutually beneficial cooperation between the ports;

CONSIDERING that the Unified Port District of San Diego (Port of San Diego) plays a crucial role in promoting regional economic development, and has expressed unwavering support for this cooperation;

CONSIDERING that the Administration of the National Port System of Ensenada (ASPIONAS) has been under the administration of the Mexican Navy since 2021;

CONSIDERING that the Port of Ensenada is a significant catalyst for development in the state of Baja California and its surroundings;

CONSIDERING that the official operating authority of the Administration of the National Port System Ensenada, SA de C.V. has expressed sincere support for this cooperation;

CONSIDERING that the Ports of Ensenada and San Diego have maintained a positive relationships and there is potential for economic expansion through a systematic and diversified basis of cooperation between both Ports.

The Authorities of both Ports hereby:

1. Subscribe to this Memorandum of Understanding in the spirit that unites the ports in a Sister-Ports relationship, and to promote a systematic and diversified sense of mutually beneficial cooperation between the two Ports and between the communities in which they are based.
2. Undertake to explore the possibilities of further cooperation in the areas of:
 - Evaluation of a passenger ferry service between San Diego and Ensenada;
 - Cruise business marketing;
 - Development of aquaculture;
 - Other mutual beneficial areas as agreed upon.

3. Celebrate reciprocal visits between delegations from both Ports, in order to embark on cooperative actions, host business and industry forums, and conduct work on the subjects that arise from such visits.
4. The agendas and criteria for these visits, and the interaction between the delegations from each Port, will be determined by mutual agreement.
5. The host Port will provide assistance and facilitate exposure of the visiting delegates to engineering aspects of the host Port and its region, including contemporary and traditional aspects of the local culture, social life and economy.

WITNESSES OF THIS PROCLAMATION.- who are representatives of the Port of San Diego and the Port of Ensenada by means of their signatures below, formalize and testify to this Memorandum of Understanding, declaring their affirmation of a "Sister Port" relationship between the Ports of San Diego and Ensenada, and symbolizing the extension of this relationship into the future.

Frank Urtasun

Chairman of the Board of Port Commissioners

Vicealmirante Joel Sandoval Gómez

Director General of ASIPONA Ensenada